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Warner, Franklin H.  
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TRUSTEES OF  
PEKING UNIVERSITY

## THE WARNER CHEMICAL COMPANY

52 VANDERBILT AVE. NEW YORK, N. Y.

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CODES-A.B.C.-LIEBERS-WESTERN UNION  
PLANTS  
CARTERET, N. J.  
SO. CHARLESTON, W. VA.

JOHN A. CHEW, SALES MANAGER

NEW YORK

June 2, 1922.

Dr. Erich North,  
156 Fifth Avenue,  
New York City.

Dear Doctor North:

As I cannot be present at the meeting next Tuesday, I thought you might like to have my reaction on several questions that may come up. This you can treat confidentially except on such points where you want to use it.

Dr. Luce called me up this morning and indicated that the action of the Finance Committee would not allow him sufficient money to carry on his expenses for this year. Dr. Stewart and I have just had a talk on the subject and apparently Dr. Luce will not work efficiently this coming year unless some arrangement was made whereby he would receive more than the \$1,000.00 advance money and \$5,000.00 for this year. All along I have believed that his arguments were sufficient to justify at least a \$5,500.00 salary, but the reason that the Committee presented a report as they did was because they thought that that was all they could get through the Executive Committee. If it is possible to vote him an additional \$500.00 as back remuneration, it would be perfectly satisfactory to me and would meet my better judgment in the matter. I think that Dr. Luce will present a written statement on this subject to the Committee at its meeting.

Regarding the proposed campaign, I feel that we should take the matter up with Tamblin & Brown and let them organize and run it. I feel further that we should at least go for \$1,000,000 for building and \$500,000 for endowment which could be used for building purposes later on if we wanted to. I believe that we could just as well raise a larger amount as a smaller with an organized campaign and therefore we might just as well go for a larger amount while we are about it. From the information I have at hand, I believe that all, except Mr. Ceskey will agree to this campaign and I feel that it is almost immaterial whether he agreed to it or not. If he does not and wishes to resign, I feel that we could get along without his services and would save \$5,000.00 a year. I do feel that his particular value to us is in raising small amounts of money for endowment purposes, not necessarily in a campaign but in the quiet way that he has been working in so far. I understand that Mr. Hong will be glad to stay here if we go into the big campaign, but if not will wish to return to China.

I believe these are the three important questions that

0615

Dr. Erich North - #2.

will come up at our meeting next Tuesday and I regret my inability to be present.

Very truly yours,

*Franklin H. Warner*

Franklin H. Warner

FHW:M

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ERIC M. NORTH ( )	
(DATE)	
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# THE WARNER CHEMICAL COMPANY

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NEW YORK

November 3, 1922.

*J*  
TRUSTEES OF  
PEKING UNIVERSITY

Dr. Eric N. North,  
150 Fifth Avenue,  
New York City.

Dear Dr. North:

Replying to your letter of November 2nd, I have read over your proposed letter to Mr. Roger Greene, and have made one or two suggestions as to where possibly words were omitted in paragraph 2, the possible rewording of paragraph 3 to make the point a little clearer, and the possibility of adding the thought in paragraph 3 on the second page that the plans in Peking at the present time are to move the University to the new site ~~of land in~~ 1924. This information I gathered from a letter written by my son.

Last night Dr. Lucius Porter and I spoke at the Broadway Tabernacle, and I did not have time to discuss Peking University as well as I would have liked with him at that time. I, however, found that he would be free to lunch with the Committee, preferably on any Monday, Tuesday, or Thursday, and that he can be reached by telephone at the Faculty Club of Columbia University, Morningside 1400. I have told him that we would want to get hold of him, particularly to discuss the subject of the chapel, faculty houses, etc.

Very truly yours,

*Franklin Warner*

Franklin Warner

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# THE WARNER CHEMICAL COMPANY

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NEW YORK August 15th, 1923

*Answer  
to card  
Warner*

Mr. L. B. Moss  
Peking University  
150 Fifth Avenue  
New York City

Dear Mr. Moss:

As I will probably get away on Saturday morning and will miss the next meeting of the Committee of Peking University, I will enclose my thoughts on one or two questions. We are due back on Thursday morning the 30th and I expect to be in the office on that day and the next.

My thoughts regarding the importance of President Stuart's staying in Peking, as expressed to Mr. Schell and Mr. Caskey, still holds with the additional reason of William Hung's arrival in Peking and the necessity of lining him up in the organization. But in spite of these reasons I feel it is very important that President Stuart be here this Fall in order to close up the financial campaign. Personal contacts established by him have to be followed up and no one better than he can do it. We are paying for Tamblin and Brown's assistance and we must get our moneys worth, and to do that we must secure the \$1,000,000.

As outlined in the memorandum of minutes which I have taken over to Mr. Moss, minutes which I made ~~at~~ my conferences with Dr. Stuart in Peking, he has specified several conditions which we must agree to if he comes to this country this Fall.

1. The approval of commencement on dormitories and library, which does not involve much money but is absolutely necessary, in order to move out in the Fall of 1924, which action I feel sure the Committee will be willing to take.
2. The utilization of funds on hand for these essential buildings, obtaining permission where necessary from donors.
3. The borrowing of moneys from individual trustees if possible or from other sources protected by assets which we already have at hand in order to carry on the building program this Fall.
4. To realize more money on our present site in some form or another. If the Methodists are unable to assist in this matter, is there not another purchaser for the property who is in financial condition to pay at the present time.
5. The support by the entire board of trustees, either financially or personally, so far as they are able.

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I feel that so long as the financial and building committee is so closely supervising the construction of the new buildings that the committee should hold regular meetings either weekly or bi-monthly at a stated time and place so that all of the committee can put the date on their calendars and arrange ahead to attend said meetings. With this time known to the construction bureau in Peking they can figure on replies to various questions which they are constantly submitting and conclusions can be reached more promptly than by the present method of circulating letters and having emergency meetings.

Sincerely yours,



FHW/LJG

P.S. If Mr. Newman's recommendation regarding extra heavy cast iron pipe is endorsed by his firm then it may be best to accept the suggestion.

I hope that Mr. Hill will agree to complete the library plans. I do not believe that there will be much more work to be done on them.

Mr. Krause's recommendation seems to be in order.

I agree that it is not essential to rush over a substitute for Mr. Hill but it would be wise to investigate Mr. Smith or any other possible candidate.

MEMORANDUM OF MATTER TO BE DISCUSSED BY  
MR. WARNER FROM NOTES MADE WHILE IN PEKING  
WITH DR. STEWART

10 copies  
Peking  
H. M. S.

1. Regarding Dr. Stewart's possible return to America in the fall of 1923. If it is possible, it would be best that Dr. Stewart not be asked to return to the United States for our fall campaign on account of the great need of the University for his presence in Peking. Many important matters have to be let go when he is absent, such as buying new property for residences. Mr. W. H. Gaystein one of the Board of Managers who is now in America on furlough urged upon the writer the great necessity of the presence of Dr. Stewart in Peking. Dr. Stewart, however, agreed to come back if the trustees thought it was imperative for him to come under the following conditions.

1. That they should approve of the building committee's request of June 4th to build the necessary buildings in order for the institute to move to the new site in the fall of 1924 and will underwrite the construction of these buildings if money is needed.
2. If money does not come in fast enough, he would suggest financing these new buildings from moneys which we have intact for either residences or Women's College buildings or old property. If we can complete the three additional dormitories, one dining hall and one library, then it will be possible to move out in the fall of 1924.

You will note that this does not include the heating and lighting plant, but they are willing to operate the institution during the season where heat is not absolutely necessary, having a long vacation during the middle of the winter, and working the greater part of the summer. They can light by kerosene or candle. The faculty that have to be at the new site can be housed and so forth in rented buildings that are available near the new site. The faculty and students are willing to sacrifice in many ways, in order to move out in the fall of 1924. If this action is taken it will limit the amount of money needed to move out and will act as a pressure on all money to be raised.

2. Dr. Stewart reported that Lucius Porter's salary should all be paid by the A.B.C.F.M. during his absence. He states that only the money that his own church subscribed is being paid while the Board should pay the whole, and he suggests trustees' action on this point.

3. Dr. Stewart reported the probability of Miss Webster's joining the force in Peking principally for promotion purposes, and urged that everything be done to carry this out. The opportunity of service of this kind to the University by her would be invaluable

0620

4. Dr. <sup>St</sup>ewart recommends that Fred. M. Stevens and William S. Nichols be considered as possible new trustees.

5. Dr. <sup>St</sup>ewart feels that the quota of the teachers should be maintained, including furloughs, and that during furloughs the board should be ~~able~~ <sup>able</sup> to substitute teachers. This point is essential in the viewpoint of operating the institution, for during furloughs departments are seriously weakened in the teaching force.

6. Wm. Hung should come to Peking University on a salary and allowances according to schedules adopted and that if there are extras of any kind they should be paid to him direct from New York. This is very essential for Mr. Hung's own benefit as a member of the staff in Peking.

7. Dr. S. C. Wilson of the <sup>P.U.U.C</sup> ~~P.U.C~~ will arrive in New York January 1924 and will want to meet the trustees. He is greatly interested in the union between the two institutions, and I met him at luncheon at Dr. Houghton's while in Peking.

8. Mr. Wm. ~~Gly~~ <sup>Gly</sup>steen of 201 Greenwood Avenue, Jenkinstown, Pa., who is one of the Board of Managers in Peking is on furlough this year. I had good talks with him on steamer returning to this country. It would be nice to have him meet the trustees if he is in New York at any time. He will be valuable to us in raising money in and about Philadelphia.

9. I shall want to report in detail

1. Adjustments which I made with Mr. Hill.
2. General architectural and building problems
3. Reasons for asking permission to start the necessary building for moving to the new site fall of 1924.
4. Adaption of the library as a temporary auditorium.
5. Importance of the physical, moral and religious conditions of the University to ~~meet~~ <sup>meet</sup> the new site as as early a date as possible.

0621

# THE WARNER CHEMICAL COMPANY

CHAIRMAN OF BOARD  
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SO. CHARLESTON, W. VA.

NEW YORK May 24, 1924

Dr. Eric North  
150 Fifth Avenue  
New York City

Dear Dr. North:

I have just looked over the drawing of the Library on a large enough scale so that the study is practical. The drawings look very satisfactory to me and I trust will meet the wishes of the rest of the Committee. I would suggest that you get the Committee together at as early a date as possible so that progress may be continued. Mr. Murphy will either bring the drawings down to you or you can make it at his office.

I have forgotten whether or not these drawings should go to Peking University for final approval but as I remember it unless we are to hear from Dr. Stuart to the contrary upon his arrival this general plan is acceptable to them without waiting for their approval. Therefore, I should suggest that after the Committee has passed judgment on these present drawings that Mr. Murphy be instructed to proceed to finish the drawings and that foundation plans be sent to Peking as soon as possible, for there will be time before he tackles the finished drawings for criticism to arrive from Peking, if any criticism should be necessary.

→ Will you please take up with Mrs. Royce the matter of the gymnasium and the music-arts building for the women? These were authorized last January.

*knows* and Mr. Anderson, who is to make suggestions as to the interior of the gymnasium, can work together. Mr. Murphy cannot go ahead until further information be furnished him. I suggested to him that he communicate directly with Mr. Anderson.

I have also given to Mr. Murphy Dr. Stuart's general designs for the interior of the dining halls. Mr. Gibb, in a letter, has objected to Chinese interiors in the dining and lounge rooms on account of costs. I have written Mr. Gibb whether or not students would prefer European interiors to Chinese interiors in this type of building. Extracts from Gibb's letters are being turned over to Mr. Murphy as they arrive.

*I see no reason for Chinese finish in lounge, but might be used in dining room.*

Sincerely yours,

*Franklin H. Warner*

0622

RECEIVED BY  
A. PUGH  
DATE  
5/26/24  
BY  
DATE

0623

August 23, 1924.

Mr. Franklin H. Turner,  
52 Vanderbilt Avenue,  
New York City.

My dear Mr. Turner:

In the absence of Mr. Ross, there has come the following telegram from Chicago, which brings to a crystallization the issue which we have all, I think, been forecasting, and striving to avoid, namely, whether there is any way which we can find by which we can authorize the field to go ahead with the construction of the building, lighting, water and sanitary plant.

"IT IS THE FEELING OF THE FIELD PROMINENTLY EXPRESSED THAT YOU SHOULD NOT BE HELD RESPONSIBLE FOR THE DELAY OF THE PROJECT OF THE PLANT. WE WILL PROCEED WITH THE BUILDING UNLESS YOU CAN ADVISE US THAT YOU ARE NOT ABLE TO REMOVE THE FUND ACCORDING TO THE PLAN WHICH WAS APPROVED AND WHICH WE CANNOT TOO EARNESTLY HOPE YOU WILL RECONSIDER IN LIGHT OF THE NECESSITY OF BRINGING TO THE PLANT."

I think they are entirely right that unless this can be done, it will be impracticable for them to plan to move by the fall of 1925.

At the present moment, the only difficulty which stands in the way, is the matter of funds. Of the \$300,000 which would be required, the Moran's College could be counted on to supply one-third.

None of us like to contemplate the discouragement which is sure to come to the field if we are forced to make it necessary for them to remain in the city another year.

In order to give consideration to this problem, it seems important to call a meeting of the Committee on Finance, Property and Investment on

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Mr. Franklin W. Warner

2

August 23, 1924.

Wednesday, September 3rd, at three o'clock, in room 320 of the Presbyterian Board at 156 Fifth Avenue.

I hope that as many members of the Committee as possible will attend this very important meeting.

Sincerely yours,

Secretary, Johns Hopkins University.

FWW/MSL

0625

C O P Y

PEKING UNIVERSITY

September 4th, 1924.

Address:  
Construction Bureau  
Haitien, Peking West

Mr. Franklin H. Warner,  
52 Vanderbilt Avenue,  
New York City.

My dear Mr. Warner:

Yours of August 4th to myself and Dr. Stuart are both before me. We certainly thank you for giving so much of your time to the problems out here.

We here have accepted the Administration Building roof as it is drawn but simply acknowledge the type as being a new thing something which has never been used by the Chinese. We took a photo of the building at Wo Fou Sze and I think have sent a copy to New York. It is number 161 in our list here. We have found other examples but none of them strike us as being entirely satisfactory to replace the style Mr. Murphy has given us.

The plans of the Administration Building came to hand in the same mail as brought your letters. I have turned one set over to the contractors, among them the old man, Mr. Huang, who has had so much experience with palace buildings, are giving the plans some thought. The engineers are also studying them. Our first reaction is the tremendous expense and difficulty in making a complete reinforced concrete roof. When we devised the concrete brackets, such as have been used in the Sage Memorial and the two Science Buildings, we felt we had gone as far as we could. In these brackets all members which are horizontal and all which are in danger of getting much weathering are of concrete. The round and square false rafters we have made of wood. These point out and down and are so well under the eaves and the protection of the roof that they should not get much weather wear and tear. To make these of concrete we must either devise some method of precasting them and then hoisting them into place or else make a limited number of forms and cast them in place and then waiting long enough for the concrete to set and then move the forms for the second and succeeding sets of rafters. This would take a tremendous amount of time and involve a great deal of difficulty and expense. We have not been able to find anybody who believed it possible to cast either before setting or casting in place the rafter work for the corners of the building. It would therefore be the suggestion of everybody connected with the construction and that reinforced false rafters be left out of the building. Next comes the question whether it is necessary to make the whole roof of reinforced concrete work. I was working at the Peking Union Medical College when they tackled their first

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reinforced concrete roof. They found it extremely difficult to make. the form work was expensive, they bought a special triangular mesh reinforcing and during the course of the whole job found this feature one of their most difficult problems. We have no motor on the job which can lift concrete to the height necessary to do this roof. They never had a building with a roof as high above the next intervening slab as this drawing calls for.

I next come to the beam work in the Assembly Hall which is not typical Chinese construction. Pictures number 56, 56a and 57 give views of the beams in the Theology Building which you also saw when you were here. These are typically Chinese. It will be impossible to make a typical Chinese beam for the Administration Building unless we buy a tremendous I beam. My recollection is that if we had gotten the main member of the Theology Building in a steel I beam it would have cost about \$1000 and this building is about 50 feet in the span. The Chinese do not use struts in their trusses using only horizontal and perpendicular members. As soon as we introduce a struts we are completely away from the Chinese idea of construction. I will have for the committee meeting a model showing the difference between Chinese and foreign trusses. When we discussed this in connection with the Theology Building our decision was to make that a true Chinese Truss and not to attempt it in other buildings. I do not know what their reaction will be in the face of these drawings.

We have received from Mr. Murphy an eight page set of specifications in regard to concrete. I am wondering whether these are for guidance or whether they are for instructions. If for instructions they will supersede the judgment of our local engineers. If for guidance only we will study them and combine them with our best judgments here. I am very diffident about presenting them to the engineers as instructions. We note on the plans specifications for very rich mixtures of concrete, much richer than seem to be called for in ordinary work. We have been using a 1-3-6 mixture in all mass concrete work. We find 1-2-4 called for. This means an extra bag of cement for each cubic yard of work or an increase of about 33% in the cost of cement alone. We also find a mixture as rich as 1- $\frac{1}{2}$ -3 called for. This after a superficial reading would also seem to indicate too rich a mixture.

This brings me back to the old story as to whether it is worth while for the Trustees to pay double for engineering drawings. When I came back to Peking after my visit to New York in 1921 and brought with me the first drawings, the firm of Lund, Cernow & Company studied them and made a long report showing where great savings could be made in the use of materials. This report was sent to New York to the Trustees and referred by them to individual engineering experts who in turn confirmed the work of Lund, Cernow & Co. and on the basis of this we were authorized to make the changes suggested by this firm in those early drawings by Mr. Murphy. According to the Lund, Cernow & Company contract they are to make all structural drawings and also electrical and mechanical equipment drawings and their commissions are on this basis. If the University is not to call on them for this work I think steps should be taken to reduce the amount of commission or to call on them for other kinds of service instead of these drawings.

On the other hand Mr. Leth Muller believes it necessary to make a considerable number of drawings in order to get the work done by our local artisians. He does not find Mr. Murphy's drawings in great enough detail for our workmen to use.

I note that Mr. Lund is still asking for spare parts. We have tried to meet him half way on this matter and last year ordered another engine through their office. The engine was very much delayed in coming out. There were cablegraph bills of fifty odd dollars. When it arrived it was a pitiable patchwork -- so much so that it had to be sent into a local shop here for repairs and we have not been able to get the power out of it that it should deliver. We also ordered a new cylinder for one of the other engines which has been paid for for months but is still not delivered. Besides our three engines we have a Fordson tractor for which there is a pulley wheel on order so that it can drive out mixers.

I am going to put it up to the committee whether they are willing to cable and ask New York for permission to finish the Library plans here now that we have Mr. Murphy's suggestions. If that is possible we can get along with the work right away. I have not seen these plans as yet but Dr. Stuart is coming to the site tomorrow and will doubtless bring them along.

I am surprised that Mr. Murphy finds the Women's Dormitory units unattractive. Everybody who sees them on the place here finds them quite the other way. As I have pointed out in previous letters the Women's Gymnasium Building will stand in the relation of a main building to the dormitory groups while it will still be a secondary building to the Women's Academic Quadrangle and will fit in admirably on both sides. I wonder what panoramic view Mr. Murphy gave to you. If it is our view marked Panorama B one must remember the distance from which it was taken. I have before me this panorama and also one numbered 153a, b and c and the dormitories in these groups as compared with the Dean's Residence and Women's Administration Building do not seem to be small. A picture taken from a point farther south which shows these dormitories blending into each other gives a better massed effect. We here do not anticipate any serious difficulty in contrast between the Women's Academic Quadrangle and the dormitory group. You will have our committee action in regard to two buildings along the south of the quadrangle long before this.

Dr. Luce has started the ball rolling to try to buy the northeast corner for a new layout for the Athletic Field. We have had offers for various sections of this land for more than two years now. The local committee declined to buy it for \$20,000 more than two years ago. I had a long interview with the largest single owner yesterday and I went so far as to offer \$9,500 for his holdings. He did not accept though I am somewhat afraid he may. I say afraid because I went over the whole piece with him and he named the various owners and what they were willing to accept for their holdings and the total price is \$30,000. Land in this neighborhood still changes hands at \$40 a mou. We have paid \$80 for two large pieces of beautiful high land immediately adjacent to the East Residence Site. In order to get the South Residence Site we went to \$100 but I feel that it would be foolish to go to \$200 to get this piece on the northeast corner.

If we should purchase some of this land and put the power plant there it would preclude the possibility of putting the Athletic Field in the northeast corner. We might, however, put it south of the power plant on land that we already own. My own feeling goes with the action of the committee of more than a week ago, namely, that the water tower and smoke stack be made as simple, utilitarian structures and I believe that keeping them as at present placed will in no way mar the architectural effectiveness of the rest of the site nor do I feel that we should spend a large amount of money to move the Athletic Field still farther east. We can not, however, place the grand stand on the east side of the Athletic Field but must place it on the west side so that the spectators will have the sun at their backs.

I am at a loss to understand how Mr. Lund came to give you the impression that the Jade Fountain Pagoda does not stand on our axis because it is certainly on that axis. The error in the survey was discovered early enough so that the buildings were laid out in that way at least as far as the ordinary eye can detect it. The worst features of the error are that the boat is no longer on the axis and that the north and south axis is not a right angle with the east and west but neither one of these features will be apparent to any observer unless he goes at it with a transit.

One more point in regard to the Administration Building plans. None of the fireplaces shown on the drawings will be used with the possible exception of the one in the President's office. They are expensive and difficult to put in. Further study of the plans will probably bring up other questions but there are no more at the moment.

Very sincerely yours,

Jno. McGregor Gibbs (signed)

*Copy to E.M.N.*

PEKING

November 7, 1924.

Mr. F.H. Warner,  
52 Vanderbilt Avenue,  
New York City,  
U.S.A.

My dear Franklin:

I was just about to write to you and to send you the inclosed when your letter of October 2nd came in. The questions of the designing of the Power House and Pagoda are extremely important both because of the architectural considerations and our desire to move out by next autumn. Of course, from this standpoint the Power House is more urgent. The Pagoda would in any case be a shell put around the Water Tower as designed by Lund and Gernow and submitted to the Trustees with the exception of the ornamental roof. We took action yesterday asking Mr. Gernow who is now in Europe to secure at least outline drawings from a friend of his and designer of Power Plant structure in London, and to have Mr. Thunder include these in the working drawings, which it would be our thought to secure from him. The Power House will have no relation whatever to the campus buildings, will have a wall around it and we do not see that Mr. Murphy could add anything except expense to the designing of this building. Experience has also proven that any drawings that pass through his hands are very much delayed. It is essential to our removal on schedule to start the Power House as early as spring weather permits, and this would involve letting the contract before Chinese New Year, January 24. And this in turn involves having our having the specifications all in the hands of the bidders by about January 1st. It would be impossible for Mr. Murphy to do this. The same is true of the Pagoda. We now have a Chinese who is in our Construction Bureau designing this feature according to the structural requirements of the tower, and we feel convinced that with his help and the Chinese opinions which we can so easily secure in the city.

Copy to Dr. Eric M. North

0630

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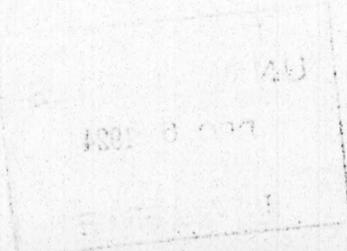
1906

this feature can be handled with much more confidence of securing a Chinese effect than by an architect in New York. The alternative would be that Mr. Murphy come to China and design both of these items on the grounds or in Shanghai, all of which would add very much to the cost and to the time involved and would not seem to any of us here to be any improvement over the procedure we are asking to be allowed to follow. I have already written my opinion of the location of the Pagoda in reference to the axis, and feel this very strongly. We are now practically assured of our ability to purchase the N.E. extension with the intention of using this tract for the Athletic Field which is a further and very serious objection to putting the Pagoda on the axis. My main reason, however, is that this is precisely what the Chinese would not do.

On the general subject, no one has been more appreciative of Mr. Murphy than myself, but after the experience thus far, and in view of various quite serious mistakes he has made in the strictly architectural effects which ought to have been his special service to us, as well as in my observation of resources here, and accepting the responsibility to the Trustees for seeing that the composition as a whole is as it ought to be, I am coming more and more to the conviction that except for buildings which are part of his original layout, and vary from those now under construction, we do not need to have his assistance, and with the use of him as involving money that we need greatly for other purposes it will almost defeat the effort which we are straining so hard to achieve to get out on the new campus next autumn. I believe all this so intensely that I feel confident you would all see the thing the same way if you were here and therefore, I shall assume the responsibility of going ahead on our present procedure until on the receipt of this letter we are not to *ordered* to do so by cable. You will pardon my writing thus frankly but this is part of the privilege in our present intimate friendship. In order to get this letter off at once I shall not deal with any other subjects just at present.

Very sincerely yours,

*J. L. D.*



0632

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DEC 6 1924  
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0633

*Cop. for Dr. Stuart*  
*Forwarded to Dr. North*

PLK

November 19, 1924

Mr. Franklin H. Warner  
52 Vanderbilt Avenue  
New York City

Dear Mr. Warner:

We have to thank you for yours of October 11th addressed to me and also for those of October 17th and 18th addressed to Dr. Stuart, all of which have been turned over to this office for study and answering. First taking up the October 11th communication. We are sorry that we did not put in figures to emphasize the additional cost of making a reinforced concrete roof. Up to date we have no such figures and I dare not hazard a guess. The labor contract on this building was with difficulty gotten down to \$23,500 which does not include the work done in the foundations while the contract for either one of the Science Buildings was \$13,000. There have been increases in labor costs. And we know that the Administration Building is perhaps half again as large as the Science Buildings but, the roof apart, there is not half again as much labor as in the Science Buildings. It would therefore seem as if labor alone for the roof over and above the kind of roof we have been building heretofore would come to perhaps \$4,000. If we multiply this perhaps by two to get the extra material cost we bring the total additional cost of roof up to \$12,000. I would consider this an outside estimate rather than an inside one.

The beam work in the Assembly Hall is not Chinese because there are diagonal members running from the ridge to the walls. This is never found in a Chinese beam. It is further <sup>not</sup> Chinese because the first horizontal member does not rest on the wall or on a column which is as high as the wall. It is also not Chinese because there are king post members. This beam work as designed by Mr. Murphy may satisfy a foreign observer but any Chinese who gives it a moment's thought will realize that the thing is a poor foreign imitation.

I hope the new position of the Athletic Field and the final position of the Gymnasium, Power Plant and Water Tower Pagoda are clear and approved of by the Trustees long before this letter reaches you. Briefly the Athletic Field takes the northeast corner, the land which when the original survey was made was not included in the campus. This land is approximately half bought and the other half is being negotiated for and may be bought any

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day. The Gymnasium has not been moved. It has been suggested that it might be moved a little bit to the west to get it closer to the lake than originally planned. The power plant is as suggested on the Lund, Cernow & Co. drawing marked PU/SL/8 of which New York has a copy except that the east and west axis of the building is centered on the trenches as shown by the heavy dotted line in that drawing. The Pagoda is located as roughly described in recent letters and telegrams. It is about 80 feet to the south of the trench and will be on a hill at the south-east corner of the lake.

Taking up Mr. Murphy's two recommendations in regard to Women's Academic Groups I shall reply at length. I know that I am in danger of becoming tiresome and am tempted to take the attitude that it is not my position to criticize but simply to superintend building when and how directed. On the other hand I know that Dr. Stuart and Mrs. Frame are very much exercised over the position taken by Mr. Murphy and the various committees so here goes.

Early in '22 the suggestion was made from this end that the Academic Group be much contracted. This did not meet the approval of the Home Boards and the campus was only shortened 100 feet and we built as instructed. The error, if there was any, was made in Mr. Murphy's office and it does not seem right that the Women's College should now be compelled to accept four buildings when their requirements can be adequately met with two buildings, the cubage of which would be approximately two thirds of the four buildings suggested. The Sage Building is a high building and a comparatively deep building though only 132 feet long. When I suggested doing away with the brackets under the eaves it was with the intention of eliminating that much height in the building. The same was true when I called attention to differences between Ashlar base of the Faculty Club house and the Sage Building. At these two points the building could be reduced and so the mass of the building cut down. The Chinese frequently make their side buildings longer than their main buildings but in so doing keep them subordinate by having the ridges and the line of the eaves lower than the main building. This arrangement satisfies the Chinese in regard to the mass. So from a Chinese standpoint, while the main building is 132 feet long it is quite possible to make the side buildings 165 or more. Mrs. Frame calls attention to the fact that in both the north and south quadrangles in the main academic groups, the head building, in one case the Library and in the other the Ninde Divinity Hall, is very much shorter than the side buildings. I fear that it is not only shorter but of less mass and as Mr. Murphy designed this and calls it good grouping, there is, I believe, no reason why similar treatment in the Women's Academic Group where the side buildings are more widely spaced from each other should not be equally effective.

Two moderate sized buildings suggested by Mr. Murphy will not meet the Gymnasium requirements of the Women's College. In his second memorandum he picks up a size of 100 feet from some statement that I made. It was not intended to say that 100 feet would satisfy the Women's College but rather

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1

to suggest that 100 feet was the minimum and that two buildings 100 feet long with space between and space at either end would crowd the available ground.

Mr. Murphy points out that the Women's Dormitories already built are from designs made on the field. Mr. Murphy has never seen these buildings. It is the consensus of opinion of those who have seen them that they are among the best of those on the campus. They do not give an impression of lacking in mass as one wing appears behind the other. They are more predominating than was at first anticipated. They certainly will not be dwarfed by any building that may be built in the position assigned to the Gymnasium. The ground on which the Women's Dormitories stand is four feet higher than the ground on which the Gymnasium will stand as viewed from the Dormitory side.

I am sure the Women's College Committee would not agree with the last paragraph on page two of Mr. Murphy's recommendation. I also note that he mentions in this a permanently enclosed covered way while at other points in his memorandum he speaks of a vista along this whole axis. We feel that we here are at a great disadvantage in discussing this matter as we can only do it by correspondence and as we are also regarded in the light of amateurs while Mr. Murphy is a professional and at the same time is in constant contact with the members of the committee at home.

Taking up Mr. Murphy's reply to my letter of August 19th he thinks that my contention that two buildings on either side is correct but Mr. Murphy suggests three as better than two. I believe there is no precedent for three. All ordinary North China groups are one building on a side except where the one building is infrequently broken into two at the entrance side. We have dealt with the second part above. Mr. Murphy's contention may hold for other styles of architecture than Chinese. We still think that height of base and height of ridge mark the predominating building in Chinese architecture while the length of the building does not carry any material weight. I am of the opinion that a building of height and length similar to a Men's Dormitory could be put in on either side of the Sage Building and make an effective group. The lowering of the Ashlar base by one course of stone would help in a small measure.

Points 3, 4, 5, 6, 7 have either been dealt with or Mr. Murphy's answer so inadequately covered our points that it does not seem necessary to go back over them. The same is true of points 8, 9, 10 and 11.

Taking up your letter to Dr. Stuart of October 17th, the power house is, we think, already being designed and we are glad to find that you are in complete accord with our feeling here, namely, that the building should be inconspicuous with no Chinese lines. In fact, it is of such a shape, necessarily so, that it may contain the proper machines, that it cannot be made in Chinese lines. It is expected that this design will not cost over \$500 gold.

0638

to suggest that 100 feet was the minimum and that two buildings  
100 feet long with space between and space at either end would  
cover the available ground.

Mr. Murphy points out that the women's dormitories  
already built are from designs made on the site. Mr. Murphy  
has never seen these buildings. It is the consensus of opinion  
of those who have seen them that they are among the best of those  
of the campus. They do not give an impression of looking in mass  
as one might expect. They are more picturesque  
than the other buildings. They certainly will not be dwarfed  
by any building that may be built in the position assigned to the  
dormitories. The ground on which the women's dormitories stand is  
flat and the location which the dormitories will stand  
is a very desirable one.

I am sure the women's college committee would not  
agree with the less satisfactory design of Mr. Murphy's recom-  
mendation. It also does not seem reasonable to this committee  
to enclose a large area of ground for a dormitory when we  
know that the campus is already crowded. We feel that we have  
a very limited area to choose from and we can only  
do so in a very limited way. We are also registered in the list  
of buildings which are to be built and we are sure  
that the committee will be able to find a location for the dormitories  
which is in accordance with the plan of the campus.

There is no doubt that Mr. Murphy's reply to my letter of August  
1924 is a very interesting one. It is a very good one and it  
is a very good one. It is a very good one. It is a very good one.  
I believe that the committee will be able to find a location for  
the dormitories which is in accordance with the plan of the campus.  
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It is very interesting to see that the committee has been able  
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has been able to find a location for the dormitories which is in  
accordance with the plan of the campus.

Thank you very much for your letter of October 1924.  
The power house is, we think, already being designed and we are  
glad to find that you are in complete accord with our feeling  
there. The building should be designed with no Chinese  
style. In fact, it is of such a style, necessarily so, that it  
cannot be made in Chinese style. It is expected that this design  
will not cost over \$5000.

1924  
10  
11

0639

Nov. 19, 1924

The feeling on the part of some members of the Board of Trustees as mentioned in your letter, that we would not move in 1925, comes like a dash of cold water to most of us. We here are bending every effort to accomplish this end and we believe it possible if we can have the entire support of all those connected with the University. If there are those, however, who must be carried along instead of helping to push we are going to find it more difficult. As the situation stands now the boilers, engines, generators, heaters and one Deisel engine and generator are all ordered and should all be on the way to China before the end of March. Allowing two months for transit this makes the end of May which gives us four months for putting the equipment on the foundations which will be ready for the machines when they arrive here. We anticipate some delay and many disappointments but we believe that we can move in 1925. You are correct in telling the other Trustees that we will be willing to undergo a great many inconveniences in that moving. No inconvenience or disappointment can be greater than what will be felt and undergone if the institution must spend another twelve months in its present quarters in Peking.

In yours of October 18th to Dr. Stuart you note a comment made by myself in regard to the undesirableness of west facing rooms both because of the heat during the late spring, summer and early fall and because of the wind and dust storms. of winter and early spring. The last Dormitory built for the old Peking University was given by a Mr. Collins of western Pennsylvania. In making the gift he had before him the plot plan of the University's buildings. He noted that all the Dormitories faced south, also that there was quite an extensive corner of the campus where a north and south building, rooms facing east and west, could be placed. Mr. Collins made his gift conditional upon a building being so located and so placed. Rather than refuse the gift the building was erected. It is impossible to rent the west rooms during the summer session while they are uncomfortable a good bit of the rest of the year. This point was repeatedly mentioned by the writer when in New York in the summer of '21. The economy of having rooms on both sides of a corridor connected with the arguments of a professional architect overcame the climatic considerations and we are building four such dormitories.

Dr. Stuart will be making a suggestion looking toward the erection of a series of one story Chinese houses. These will be placed below the diagonal road which cuts off the southeast corner of the University's property as shown in Mr. Murphy's survey of 1920. These buildings, we think, should house students at about \$100 per head with bath room equipment outside. They can be economically heated, the students have almost perfect quiet and great freedom of action. The University will always have some short term students and these buildings can ultimately house this type. In the meantime all other open questions as to further large dormitories can be carefully gone into by correspondence. The University has had a number of these single story dormitories in the city and has found them very acceptable.

0640



Nov. 19, 1924

Along the north line of dormitories we do not believe that changing the type of Men's Dormitories from those already built to the more simple model of Women's College Dormitories would in any way detract from the beauty of the campus. If one comes through the Administration Building and looks east along this Dormitory row the four buildings now under construction would be in view while the newer and smaller units would be hidden and if one walks back that way they would be entirely hidden until one got past Dormitory B when they would come in view as an entirely new composition while viewed from the other points of the campus they would be seen across the lake and would not appear inferior to nor to clash with the dormitories already under construction.

Dr. Stuart also has a cable which should perhaps be answered officially and we are planning a meeting of the Grounds and Buildings Committee in the near future when it will be officially discussed and answered. In the meantime the last part of the cable which has to do with a proposed visit of Mr. Murphy in order that we may gain the consent of the Trustees to a proposed change in the type of dormitories does not appeal to us at this end. Going back to 1921, we proposed to Mr. Murphy that he should settle down in Peking and make the drawings for the buildings then under discussion. This he was not able to do. We believed then and we believe now that it was the most satisfactory way to do this work. We are now greatly handicapped because we are in need of detailed drawings for both Library and Administration Buildings and also for any drawings for the Women's Gymnasium. If Mr. Murphy cuts loose from his New York office it will be months before he returns and all these drawings will either be held up or be done by men with no first hand knowledge of architecture. We here cannot contemplate either of these alternatives. Frankly if Mr. Murphy makes a trip to the field and returns to New York the Trustees will perforce have to OK all of his suggestions. We here know that Mr. Murphy has made vital mistakes in the past and we would prefer not to risk having them repeated. Visitors to the site are unanimous in their appreciation of its beauty and of the work being done. Some of this appreciation is called for by the very corrections that have been made to Mr. Murphy's work. The whole has been accomplished by the method of the work being done under the supervision of the Trustees and by our criticizing and revising the work here. No other alternative suggests itself unless Mr. Murphy would settle in Peking and only the final drawings go to New York for a nominal OK by the Trustees. I do not believe Mr. Murphy can afford to do this nor do I think the Trustees would wish it. After Mr. Murphy has gotten out all the work that we need we personally would be glad to see him in China but we do not believe that a trip would be of large enough value to the Trustees to warrant the expenditure on their part of the hundreds of dollars it would call for. We here see too many other uses to which that amount of money can be put.

This is our son's, MacGregor's, birthday. We have had quite a snow storm during the night, so much so that our telephone to Peking is broken down. It snowed eighteen years ago when he was born and has snowed on many of his anniversaries since. The Chinese have a wonderful way of regulating the weather. Concrete

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F. H. W.

- 6 -

Nov. 19, 1924

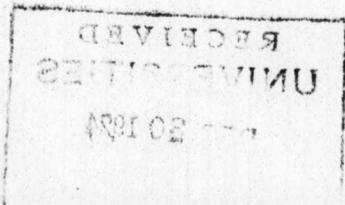
work and brick work are all stopped though the finishing of buildings is going on apace. The war still seriously interferes with communication and we hope for much better days soon.

With our best regards to Mrs. Warner, Lucien and Helen and the season's greetings from both Mrs. Gibb and myself, we are

Yours very sincerely,

*G. M. Gibb*

G:C



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Nov. 19, 1924

- 3 -

W. H. W.

work and price work are all stopped though the finishing of build-  
ings is going on space. The way will seriously interfere with  
communication and we hope for much better days soon.

With our best regards to Mrs. Warner, Lucien and  
John and the season's greetings from Mrs. Gibb and myself,  
we are

Yours very sincerely,

*W. H. W.*

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0645

# THE WARNER CHEMICAL COMPANY

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NEW YORK November 20, 1924

Dr. Eric M. North  
Peking University  
150 Fifth Avenue  
New York City

Dear Dr. North:

Thanks for your letter from Mrs. Roys of November 15th, which I am returning. I would like to have you tell Mrs. Roys or even show her this letter that I am more than anxious to retire from any part of the women's quadrangle and the only reason I am doing it is for the spirit of helpfulness with a keen desire to having that quadrangle of such style that it will not in any way detract from the men's buildings. If more thought had been given to that quadrangle when buildings were shifted without adequate study the present serious problems would not have arisen. Also for Mrs. Roys' information I might add that by accident I discovered that this problem had come up; that it was being deferred by Mr. Murphy; that I spent hours in conferences with him on the subject and if I had not discovered it a large part of his report would have been left out; that it would have been deferred even beyond the date of October 20th, even after my urging Mr. Murphy to release it at least two weeks before that date. The very fact that I succeeded in obtaining a copy of it, a possible two days before they were mailed from his office to Mrs. Roys, does not to me seem a serious argument. I mailed them to Dr. Stuart rather than Mrs. Frame as I am in constant correspondence with him and I was very anxious that the problem should have Peking's answer in a way that would delay as little as possible the commencement of buildings that were authorized last January. If Mrs. Roys wishes me to do anything more for the women's quadrangle she will have to ask me. If they had remained with their original plan of seven buildings or at least had built their Sage Memorial Building as originally planned or at least with an imposing building instead of putting at the head of their quadrangle a building that had been designed for the side they would be better off today.

Mrs. Thurston of Ginling, Miss DeForest of Kobe and Miss Hoyt of Matzuyama all seem very appreciative of the small amount of effort that I am making in carrying forward their plans and I am sure that Mrs. Lee and Mrs. Frame approve of the little effort I am putting forth for Yenching. I believe that on the whole I have succeeded in getting materials out of Mr. Murphy's office quicker than anyone else who has undertaken that job.

Sincerely yours,

*Franklin H. Warner*

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THE WARNER CHEMICAL COMPANY

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0647

PEKING UNIVERSITY

PEKING

December 12, 1924.

Mr. F.H. Warner,  
52 Vanderbilt Avenue,  
New York City,  
U.S.A.

My dear Franklin:

Your last good letter of November 7th came to hand two or three days ago. Most of it deals with matters that are more or less commented on in my last one to you, and Gibb will take up one or two of the other details with you direct.

*Met*  
I want to speak now of the Athletic Field in its bearing on your gift of the Gymnasium and the authorization of the expenditure of \$10000 Gold toward securing the fitting up of this field. We are haggling with the different owners of that northeast corner and the last cable is being used to frighten them into coming down further on their figures. We expect to purchase the entire tract for something between twenty and twenty-five thousand dollars, and possibly, to put the field in shape from the proceeds of the materials in the houses. Our thought is that the money involved in this transaction would ultimately be taken out of what is saved from the sale of our city holdings to the Methodist Mission after what is necessary for the Power Plant will have been taken out. We calculate roughly that this entire Power Plant ought not to cost more than \$200000 Gold which would leave something like \$60000 after the Women's College has paid its share, for us to use in improvement of grounds and of such undesignated sundries. In other words, your commission to draw \$10000 Gold for this Athletic Field ought to cover almost entirely the transaction we are now

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✓ putting through, and if this can be refunded we still have your original gift intact for the Gymnasium. As we are definitely intending to make the move next autumn, it would be an immense moral advantage if the Field and Gymnasium can be ready for use with lockers, showers and inclosed shed: perhaps with walls at two ends the essential requirements would be provided. Our suggestion is that the Gymnasium be put on the axis west of the ridge and on the lake front, perhaps through the ridge to the Field. You will doubtless want to take up with Mr. Murphy the architectural features and have him preparing the working drawings. The construction ought not to be difficult, the main consideration being getting enough of the foundation and roof work completed before the summer rains, and the loan that we are effecting ought to free the advance you have authorized before the time came for actually using the whole amount in the gymnasium. This is merely an attempt to set before you the facts regarding this important item as I understand them, and to ask for your reactions.

The special reason that I am writing you today is to ask confidentially what is the difficulty in our financial campaign. You can imagine how depressing it is to be haunted by the fact that since Luce and I left America last May there has not been so far as we can learn, a single gift to the University of any consequence, the few small ones of which we have heard scarcely covering the campaign expenses. Not a single one of the prospects for buildings which seemed more or less hopeful when we left has come through. Does this mean that conditions make any results commensurate with our needs improbable? Is this due to the fact that people are losing their money or their religion, or are so harried by other appeals that we cannot hope to get the money we need, or is it due to temporary causes such as the Presidential Election and the fighting in China, or is it that Lewis is not succeeding as a money raiser? I scarcely can bring myself to put this last question in words or even in my own thinking. I am sure that the Finance Committee of the Trustees is giving serious attention to the whole question. I have written at length to Lewis and to Eric North as to the needs for our new budget and you are all familiar with our construction problems.

(3)

I have also made a suggestion which will probably be learned of by cable long before this letter arrives regarding Miss Dickinson being called home at once. I have also written Eric North as to the pros and cons of calling Luce back and the problem of what to do with him if he is not kept in financial work as needs arise. All these anxieties are in my thoughts almost all the time and are keeping me from getting into the things that I ought to be doing at this end. It is a relief to be able to share them with as intelligently sympathetic a comrade as you have come to be. In this comforting thought and with the hopes that the New Year will bring to all of us all sorts of gladness in this coming task,

As ever yours,

Leighton.

0650

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PLANTS  
CARTERET, N. J.  
SO. CHARLESTON, W. VA.

NEW YORK  
January 16, 1925

Dr. Eric North  
150 Fifth Avenue  
New York City

Dear Dr. North:

I am enclosing a letter which I received from Mrs. Prentiss' secretary. Also letter which I have just written Dr. Stuart.

I want to report on my conference with Mr. Murphy. If he should go to China he would want to start very soon so as to get back before the hot weather and would look into two things in Japan and one in Manilla in addition to Peking. If the trustees wish him to go he will then communicate with the people interested in the work he is doing in this country and see if he can get permission to leave. If he is to go he would prefer deferring the completion of the women's gymnasium drawings until he has discussed the subject with the people on the field. I believe now that the trustees should take definite action if they want Mr. Murphy to go.

Mr. Murphy will report soon on the subject of acoustics of the Bashford Memorial Building.

Sincerely yours,

*Frank H. Warner*

I also remember that Mr. Murphy has re-urged the necessity of having his own representative on the field and if he is unable to go he still urged it or even urges it if he does go. I think the cost of this would be prohibitive - possibly \$6,000. or \$7,000. per year. Personally I cannot see any advantage of having this representative there. If he wishes any contact with an architect on the field I should think Mr. Thunder might be the man.

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THE WARNER CHEMICAL COMPANY

WARNER

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ABC

January 23, 1925.

PEKING UNIVERSITY.

Mr. Franklin H. Varner,  
52 Vanderbilt Avenue,  
New York City.

My dear Mr. Varner:

I enclose a copy of a letter written to Mr. Murphy in your absence. The figure of \$210,000. Mexican looks very serious to me, at the present rate of exchange. Of course, we have some leeway in the extra amount which was raised for the Bashford Memorial, but this leeway we should prefer to hold for endowment.

I am wondering whether it is necessary that the roof of this building be of a type so distinctly different from the roofs of the other buildings.

Cordially yours,

Secretary, Peking University.

EMN KJL  
ENC.

0653

February 1, 1925

MEMORANDUM concerning relationship of Princeton-in-Peking  
to Peking University.

For  
Mr. Franklin H. Armer

From  
Dr. Eric M. North

Cooperation of Princeton-in-Peking in the development of the department of Sociology in Peking University in the direction of a School of Political and Social Science has been going on for a number of years. The principles involved in this cooperation have been officially stated as follows:

- 1- Full cooperation at all points in the selection of members of the faculty, and in the appointment of the officers of the school, final authority resting in the University;
- 2- Teachers from Princeton-in-Peking shall have the same academic status as other teachers in similar positions in other departments of the University.
- 3- Cooperation, where appropriate, by the staff of the school in the social work of Princeton-in-Peking.
- 4- Provision for recommendations by Princeton-in-Peking as to curricula, organization, and administration of the school, final determination on such matters to be subject to the same processes as the University may require in the case of its other schools.
- 5- Freedom for different arrangements for the teaching of those subjects in the Woman's College, but with provision for exchange of services with the School.
- 6- Princeton-in-Peking to provide full support, including salaries, allowances, furlough travel, residences or rent of members of the staff who hold their positions under this agreement; and to seek to provide buildings and material equipment for the School in accordance with the building plans for the University.
- 7- The agreement to be subject to reconsideration on the request of either the University or Princeton-in-Peking, and to modification by the process by which it was

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Memorandum for Mr Warner

-2-

originally adopted.

In pursuance of this understanding the Trustees of Peking University have elected as trustees of the University, President John Greer Hibben and Mr Van Antvoord Perle - both of whom were nominated for this purpose by the Board of Control of Peking University in Peking.

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LEUNG  
Albert

February 2, 1925

Mr Franklin B. Warner  
52 Vanderbilt Avenue  
New York City

Dear Mr Warner:

Referring to your inquiry concern-  
ing the relationships of Princeton-in-Peking to Peking Uni-  
versity, I enclose a memorandum covering the procedure.  
You will note in this that Princeton-in-Peking is a separate  
body, not in any way subsidiary to the Peking University  
corporation, but that because of the contribution which it  
is making to the development of a specific department of  
the University's work, the Trustees have agreed to an  
arrangement by which this department is looked upon as a  
particular interest of Princeton-in-Peking. This does not  
prevent the University from having final control as it  
must necessarily have over the department and enables the  
University to undertake such additional measures as may be  
necessary to have the department meet fully the univer-  
sity's needs.

There has been considerable given  
to the recognition of Princeton-in-Peking as one of the  
affiliated missionary agencies which elects trustees. It  
was felt however that it was not necessary to take this  
matter up until Princeton-in-Peking was more likely to be  
prepared to assume financial responsibilities which the  
University has long held as the basis of affiliations for  
trustee-electing purposes. You will recall that the  
original corporation under the amended charter consisted of  
the three American boards and that the London Missionary  
Society became affiliated upon accepting the same financial  
basis of corporation as the other three had done. This more  
formal method of affiliation requires that the agency so  
affiliated shall be a missionary agency.

In this connection I think you  
might note that there is another form of affiliation with  
the University. This is indicated by the organization of  
the Yenching College Committee which consists of certain  
of the members of the Board of Trustees together with other  
persons who are elected by the Women's Boards of Missions  
cooperating with the Women's College, and certain additional  
persons appointed by the Committee itself. Where the unity

0656

Mr Franklin H. Warner

-2-

of university administration in China is distinct, as the Women's College, and does not, as is the case with the interests of Princeton-in-eking, fall within one of the colleges already existing in the University, this method I think, would be found to be a fairly satisfactory method of administration.

You will recall that a separate administrative Committee was formed in China which, however, is a sub-committee in purpose and in part of the Board of Managers in Peking, and certain phases of the administration are handled by this committee in Peking in close relationship, naturally, with the President of the University and the program of the other colleges and schools of the University. The Women's College Committee here administers the funds received for the purpose of the Women's College and exercises general administrative control subject to the general oversight of the Board of Trustees.

Of course it is entirely possible that other methods of affiliation would be better suited to some particular type of school or section of work related to the University. Such a method could, no doubt, be worked out in a satisfactory manner, depending primarily upon the degree to which groups brought into a cooperation thereby could share wholeheartedly in the aims of the University as a whole.

If there are aspects of this matter which I have not fully understood or upon which you may have further questions, please advise me.

Cordially yours,

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NEW YORK

February 16, 1925

Dr. Eric M. North  
Peking University  
150 Fifth Avenue  
New York City

Dear Dr. North:

I wish to report my conference with Mr. Murphy.

First regarding the drawings for the women's gym building. The foundation drawings are the last drawings on the building; these depending entirely on what is to go on top of them. If Mr. Murphy should finish the foundation drawings along what he is now designing and should take those to China and find that Mrs. Frame wished modifications in size of the building or even in the size or position of some of the rooms in the building, it would mean changing the foundation plans. Mr. Murphy, however, feels that a building which would be more apt to meet the requirements of the people in China could be better designed by him after a conference with Mrs. Frame. He thinks that if he is to make a trip to China that the delay in this building would be thoroughly justified, although the building goes up inside of the women's group, the place could be fenced where they are constructing, thus preventing it from being too serious an interference in the college work after they were moved out.

Mr. Murphy will immediately approach the people he is doing other work for to see if he can be released for a trip to China, starting very soon. He feels that he must be here early Fall and, therefore, if he does not go to China immediately he could not start until - say next November.

Regarding pagoda. In a general way Mr. Murphy prefers the simpler of the two drawings although he finds much criticism with it. The general recommendation is that criticisms be forwarded to China and that before anything is accepted that final working drawings be sent here for approval before work is commenced. He inquires whether or not there is any description or memorandum with the drawings to more or less describe them. The drawings are neither accurate or perspective. There is no scale indicated, there is no indication of the materials used on the elevation, no indication of the uses of the different floors, insufficient information on the drawings to really judge the design, and on the smaller of the two drawings he does not approve of the style of the design of the number of openings, as they are freakish and do not follow the more conservative and more customary design in this respect

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THE WAREHOUSES CHEMICAL COMPANY

NEW YORK

FEB 17 1907  
J. W. WARE

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of pagodas already constructed. Both drawings indicate an open top floor which has no precedent and which he believes to be so un-Chinese as to cause ridicule if it was carried out. It might be a fine summer garden proposition but would be very risky to attempt to carry out. On the whole he believes that the more elaborate one would cost at least \$5,000. more to construct than the simpler one, based upon the cost of \$12,000. for the simpler one.

Mr. Murphy has a memorandum to write you regarding acoustics and other details of the Administration Building.

Sincerely yours,



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PEKING

NEW YORK

Feb. 20, 1925

Dr. Eric M. North  
150 Fifth Avenue  
New York City

Dear Dr. North:

I have just had a conference with Mr. Murphy which I wish to report. Yesterday I had a conference with Dr. Luce and he gave me a drawing showing the proposed position of the women's type of dormitory in place of the 3rd unit of the men's dormitory, the proposed position of the power house, the pagoda and the chapel. When Mr. Murphy saw this drawing he had difficulty in recognizing it as being in harmony with the layout with which we are working on. He still argues that the power house should be moved South. If this was done the athletic field could be moved on to property we now own, whether that be centered on the axis or even to the South of it. However, However, we want to own the corner property and so that is not important. However, it is important to get the smokestack further away from the line of the pagoda. Mr. Gernow said that the power house could be moved South, Mr. Lund was not present but had not disagreed to it. Mr. Gibb has fixed up the house he has been living in nicely and does not want to be interfered with. It may be possible to move the power house South up to his house without destroying his house and get it far enough South but we do not know that, as Mr. Murphy has no drawings showing the position of Gibb's house. If you have a drawing in your office showing that - it will help a lot. Mr. Murphy feels that a cable should be sent asking that the power house be not started until position is approved by the trustees and to ask how far it can be moved South without demolishing Gibb's house.

Mr. Murphy does not like the women's type of dormitory on the drawing that I showed him today. He feels that it is best to design one or two dormitories that will fill in the place more economically and will house probably 250 students, where the drawings indicates dormitory space for only 150 students. Mr. Murphy will think this matter out further. Dr. Luce does not like the women's type of dormitory in all respects although there are some beautiful features. Therefore, I can not approve of adopting the women's dormitory without distinct modifications. Dr. Luce showed me drawings that he brought from China of these women's dormitories. Mr. Murphy is to be in New Haven tomorrow and will then be able to tell us whether or not he will be able to start immediately for China. Dr. Luce is convinced that the trip is imperative and states that the objection he felt was that they thought it would cost \$25,000. to \$30,000. to send him to China. Mr. Murphy's estimate today was \$4,500., which allows 30 days on our account in Peking.

In a letter from Dr. Stuart recently received he urges the authority

(over)

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for 6 more residences and this should be put on the calendar for action  
at our next meeting.

Sincerely yours,

*Frank H. Harner*

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PEKING

Letter from Dr. Stuart dated February 21, 1925 to Mr. Franklin Warner

A few days ago your good letters of January 13th and 16th came to me in the same mail. To deal with the personal item first, let me assure you that I absolutely understand your own position in regard to the promised Gymnasium. I only wish that I could feel that every one of our Trustees was as much in earnest and as ready to do his part toward putting our program through as are you. As you will learn from a letter I have just written in detail to Eric North it does not seem possible any longer to attempt to move next autumn, though we are determined to do so during the midwinter vacation, unless something wholly unforeseen forces another postponement. This means that there can be a further delay in actual work on the Gymnasium. As to the Athletic Field, we have almost completed the purchase of the different properties in the N.E. corner and will probably round it out at about \$25,000. silver. I have hoped all along that either the Lions Campaign would be sufficiently successful to free a good deal of the money to be realized from the sale of our city holdings for such additions as this, or that the power plant itself would come out nearer to Gibb's figures than others that have been named, which would leave us still quite a little margin for such extensions. It may be that one or the other ~~XXXXXXXXXXXX~~ of these sources will still leave you free to put the entire Warner gift into the Gymnasium without delay. I shall try to get some sort of sketch for the Gymnasium from this end, although I incline to feel that you and Murphy between you have all the information, and indeed considerably more than we could supply. There are no special features that we have to suggest, and are only interested in getting as much value out of the money as possible along the standard lines. The architectural features Mr. Murphy is able to care for without suggestions from here.

Our Grounds and Buildings Committee decided at its last meeting in favor of a pagoda to reproduce precisely the one at Tungchow. We had with us quite a famous Chinese artist, Mr. Kung-pah-King, and his opinion combined with the fact that this more than any other design before us met the structural requirements for the water tower, led us to this decision. A further by no means unimportant consideration was the thought that by reproducing exactly an existing model we could not be mistaken in the Chinese appearance. I might add that Mr. King also approved the proposed location as being the suitable one from the Chinese artistic standpoint.

I note that the Finance Committee is still seriously urging Mr. Murphy trip to China. As I said before, we would be very glad to have him visit the grounds and advise with us on the future buildings. When, however, we are so hard pressed for all sorts of more or less necessary features, it does seem a pity to spend as large an amount as we would require for such a trip. However, I agree with you that to get the proper effect and make no mistakes is worth whatever money should be spent, and I think I am voicing the underlying thought of all members of the Grounds and Buildings Committee that we are by no means convinced that Mr. Murphy's visit would be of any great value. The points at issue are:

- (1) the abandonment of the present type of Men's dormitories and the substituting of those of the Women's College.
- (2) the placing of the Gymnasium
- (3) the design of the Women's Gymnasium and
- (4) the location of the Chapel.

(1) I had supposed that Gibb had sent the exact drawings of this new type or that they were at least on file in our New York office. To be perfectly sure I have asked that a complete set of blueprints be sent to New York in order that Mr. Murphy can study these. We are quite ready to discuss minor variations in these, in fact, Luce is rather insistent that this be done, although I know of no one else who shares this opinion out

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here. The general type, however, commends itself to us for the three reasons I stated in my letter to you on the subject. Mr. Murphy would naturally be reluctant to admit that another architect had devised a scheme of dormitories far more in conformity with Chinese traditions and preferences and much more livable for students in this climate, while at the same time reducing the cost per student. I for one would strongly oppose building any more of the original type solely from the standpoint of the comfort of those who must occupy them. As to the effect on the composition as a whole, we can get a wide diversity of competent opinion here which would be as conclusive perhaps as Mr. Murphy's judgment. In other words, to put it bluntly, we might be able to persuade Mr. Murphy to accept this variation, but I scarcely think he would convince us that the original scheme ought to be carried through. No words can overstate the importance of an harmonious and pleasing effect for the whole group of buildings and we here are at least as concerned about this as any of the Trustees or Mr. Murphy can be. The final test is Chinese feeling toward the Chinese effect of the composition. This will weigh much more with us than Mr. Murphy's opinion and we would not think of going ahead with his suggestion unless there were a strong consensus of Chinese opinion for it.

(2) With the new Survey, which will be completed next month the precise location of this building ought to be just as clear to Mr. Murphy as though he were on the spot, and we have very little to suggest as to either its exterior or its interior design. In this, and in the case of the Women's Gymnasium what we want primarily is working drawings about which he is usually so very slow.

(4) The placing of the Chapel is not apparently an immediate issue, and when it becomes so, can be argued either by correspondence or if necessary, be settled after Mr. Murphy's visit. In all these instances Mr. Murphy has not carried conviction as to his fitness to be the final authority as to what is truly Chinese both in artistic arrangement and in securing the largest measure of comfort. The more I have thought about his insistence on having the pagoda on the east and west axis or the smokestack within a pagoda, the more I have felt that that would have been a disaster. It is largely for this reason that I would recommend taking the Chapel also off the axis. Meanwhile, the only two buildings that we need without delay are the two central halls for which we possess working drawings, and even these seem a long way from being secured. Only after that has been accomplished is there much hope of getting the additional dormitories. So that it does not seem to be a very urgent issue unless our campaign proves much more successful than it has hitherto. This is not meant as in any way a reflection on Mr. Murphy. He undoubtedly has done splendid work and has given us a most attractive layout. The working drawings on individual buildings are also admirable. The only contention I am making is that competent opinion as to the effect of varying from his original design can be secured more successfully and without the expense involved in having him come for a special trip at this time.

I note with great satisfaction that you were hoping to secure \$100,000. from the Hall Estate within the week in which you were writing and shall eagerly look forward to the next mail for confirmation of this hope. Meanwhile, a man named Langdon Warner has been in the city representing the Fogg Art Museum of Harvard, and with a rather good assurance of a half million dollar gift from this estate for a school for advanced study of Chinese Art, Archaeology, etc. Mr. Davis gave him a letter of introduction to me and Mr. Barton had already written me of the prospect, both of them expecting that this fund would be related to our University. Mr. Warner, had however been attracted to the North China Union Language School of which W.B. Pettus is director, as the most appropriate institution with

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Shaw  
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which to connect this project. There is much to be said for his idea but on the other hand I feel that with the growing tide of Nationalism in China, the expenditure of a relatively large amount of money for a school maintained largely for Americans would be resented. Mr. Warner and I have now come to a kind of agreement in favor of the reorganization of the Language School with Pettus as Dean, and making it a kind of Graduate School of Chinese studies for the National University of Peking, Yenching and Harvard University. This may not be acceptable to others interested, but I pass on the developments for your information.

The things I am chiefly concerned with are

- (1) The conserving of the original intention to give us half a million dollars for our regular work.
- (2) The ability to offer certain courses dealing with Chinese civilization and history, which would only be possible by some sort of benefit from this special fund in which Mr. Warner is interested.

I do not suppose that there is any hope of getting any further commitment from the Trustees of the Hall Estate as to what their final intention is. I have been willing to go ahead with the budget as now worked out only because of the strong expectation that before long we would have this endowment. There is the further question whether in addition to the five hundred thousand dollars for the University as distinct from the Women's College, they could still be appealed to for a substantial amount for Yenching College for Women. Could you think this over and either through Dr. Barton or directly yourself sound them out. It can be pointed out that as far as the home control is concerned they are two separate institutions and that the Women's College will always be a complete entity out here.

You do not know how much it means to me to have your thoughtful and intimate letters giving so much information that I do not get in any other way. Also to be able to write so fully and freely as I am going in this letter.

In this happy fellowship,

as ever yours

(Signed) Leighton

Later: There now seems a strong desire upon the part of some of our faculty to move out anyhow. We have another meeting this afternoon to discuss the problem. Anything may happen, so my comments are not final.

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TEKING

April 1, 1925

Mr Franklin H. Warner  
52 Vanderbilt Avenue  
New York City

My dear Mr Warner:

I quote the following paragraphs from  
a letter from Mr Gibb under date of February 28th, which you will desire,  
no doubt, to send up with Mr Murphy:

"We are sorry about the windows in the Administration  
building. After waiting in vain for an answer and holding  
up our carpenters' men at a considerable loss to themselves,  
we have finally authorized to make six such windows, and  
they have gone so far that it was too late to turn back.  
We have been studying the plan of the library, where it is  
suggested that we use four windows to the frame. We have  
no hope of making a good job of windows 2'6" wide. This  
is wider than an ordinary door. North China climate is  
extremely trying for all wood work. The windows in the  
Indo Divinity Hall are 2'4", and are already sagging  
badly. Mr Barmin, our carpenter foreman, is an extremely  
able man with years' experience in North China. He is  
very insistent that the windows must be made smaller  
size. The Grounds and Buildings Committee voted unani-  
mously for smaller sizes on former occasion. We will  
take the matter up in regard to the library building at  
their next meeting. They have seen samples of all the  
suggested sizes.

I have before me two letters from Mr. Warner to Mr Stuart.  
I shall not try to answer them in full. I will just re-  
mark that the detailed drawings received for the library  
and the Administration building were so meagre that they  
are of no immediate value. Mr Barker tells me that he  
has sent you a full set of Comon's Domestics plans.  
I will send these according to his thought of what an  
architect should deliver to a client. If you will com-  
pare your set with any building set delivered by Mr.  
Murphy you will find that there is a decided difference."

Faithfully yours,

Secretary

LENN/JW

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NEW YORK April 8, 1925

Dr. Eric M. North  
150 Fifth Avenue  
New York City

Dear Dr. North:

I will want to present to the Finance Committee the subject of the six sash windows in place of the four sash windows in the Bashford Memorial Building, and to do so intelligently will you please have the filing clerk look up the dates of Mr. Gibb's letter bringing up the subject, the date of our cable replying, and the date of our letter replying. Mr. Gibb's final report was on February 28, 1925. In discussing this subject with Mr. Murphy today we cannot understand how they are going to treat the whole Facade with these narrow windows. It looks to us like a very serious mistake.

Mr. Murphy would appreciate it if you would send him the drawings of the Women's Dormitory so that he might have time to study them before we begin to ask his opinion. He will return them.

Sincerely yours,

*Franklin H. Warner*

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NEW YORK

April 17, 1925

Dr. Eric M. North  
150 Fifth Avenue  
New York City

Dear Dr. North:

I regret that I will be visiting the Factory and attending a Trustee's Meeting of Talladega College this next week.

I have just been reading the letters recently received from Mr. Gibb. In his letter to you of the 12th of March his argument in the long paragraph on the first page regarding the cost of delaying business as compared with the cost on borrowed money to build and complete things in a hurry is well taken, and if the Committee can find anyway of borrowing more money to hurry things along it would have my approval, particularly as there is an equity still on the old site which would be a safe guard.

In a letter from Mr. Gibb to me dated March 13th I beg to quote the following paragraph.

"We are still in the dark as to some of the specifications. Are we here to be responsible for the shelving, are they to be made of metal or wood, and of what kind? Are we to build reinforced concrete roof? It would seem to us that as Mr. Murphy is being so well paid for his work, he should deliver many more plans and specifications, and at least the names of the people, who will supply the equipment. He did that in 1921, and of course, these specifications can hold over, but in special building like this there are things which are not covered by other specifications."

This should be considered by the Committee. I do not see why he is bringing up the question of reinforced concrete roof, because that is shown in the drawings and has been approved of by the Trustees. However, possibly more information should go to him regarding the book shelving and how much should be <sup>figured</sup> at first.

The other day I asked <sup>for</sup> ~~that~~ <sup>(installed)</sup> correspondence and cables regarding the controversy on the sash windows of the Administration Building. I have no elevation of this building in front of me but from the small photographic drawing, which shows three windows to a group it shows how the design in the cement between the first and second floors carries up the design of the width of the window. If an extra sash should be added to that group I am wondering what Gibb is going to do with the space in between the first and second floor in designing that. When I studied over this detail with Mr. Murphy when it comes to add-

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ing these extra sash windows to the grouping it reduces the width of each sash 1.9 in, which shows in clear only 1.5 in of glass and this will tend very materially to darken the rooms. Also what is going to happen to the partitions as designed on the inside of the building; they will have to be shifted and the drawings changed to harmonize with the different width windows. I am fearful that Mr. Gibb started to construct this sash before he had Mr. Murphy's detailed drawings and, therefore, will not construct ~~that~~ strong enough. In one of the letters from Mr. Gibb on the question he states that the sashes that were built in the Theological Building are already sagging and blames it on the weather. Mr. Murphy feels that it is poor workmanship and not the weather that has caused them to sag, and that if there was any danger of sagging it could be overcome by putting flat angle braces at the corners which would tend to stiffen the woodwork. If Mr. Gibb did not approve of the carrying out of the plans he should have cabled us the amount of money he had spent on making narrow sash windows and whether or not this should be sacrificed and the original drawings followed. I still feel this is a serious point at stake and we should get more information before we allow this matter to go through against our ruling. Mr. Gibb charges us with the delays in this matter. As a matter of fact when you look up the dates of cables and letters you will find no delays. I think that the Committee ought to pass a ruling that when Mr. Gibb wishes to proceed against the judgment of the Committee that he must obtain a reverse of the Committee's actions ~~when following out the Committee's instructions~~ and not merely disregard the instructions and proceed as he has done in this case.

I am inclined to believe that Mr. Murphy will go to China; that the Committee should continue to press on this subject.

Will you formulate the remarks of sympathy to Dr. Stuart and family regarding his Mother's death? I have written to him twice on the subject already and am fearful of repeating myself and feel that it might be best for you to draw up something which I can sign, if you will.

Sincerely yours,

*Wm. H. Starn*

Once more referring to the narrow sash Mr. Murphy cannot see how it is possible to design the sash in Chinese style on such a narrow frame.

Dr. Luce is urging the delay in moving in order that time may be had for completing the mechanical installation in buildings. The enclosed covers part of his arguments. He feels that if the moving is delayed until the middle of the winter that the additional hardships in delaying the moving another few months would be insignificant. He is strongly of the opinion that we do not want to hurry to the detriment of the plant as a whole.

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June 4, 1925

Dr. Eric M. North  
150 Fifth Avenue  
New York City

My dear Dr. North:

I have corresponded with Mr. James on the subject of his gift, submitting to him the form which you had drawn up and which had been submitted to the representatives of Mr. Harkness. In a letter received from him this morning, he says:

"As far as I can see from my standpoint this statement is absolutely all right."

He adds this statement also:

"I should think the records of the American Board should carry the statement, namely, that the amount be entered as 'The D. Willis James Foundation for Peking University'," and adds, "I await further word from you in regard to signing the agreement and paying the amount."

I am enclosing herewith the document, a copy of which was submitted to him, with the one change which was suggested when I was in New York, namely, as to the payment of the income. Will you kindly have this rewritten in triplicate? Then if you will see that the three are executed for Peking University and will return them to me, I will see that they are executed on behalf of the American Board of Commissioners for Foreign Missions, and will send the three to Mr. James for him to execute and to return one copy to Peking University and one to the American Board, retaining one himself. This, I take for granted, is the proper order of procedure.

Very sincerely yours,

James L. Barton

JLB/M

Enclosure

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TRANSFER

July 31st, 1925.

Mr. Franklin H. Warner,  
Warner Chemical Company,  
415 Lexington Avenue,  
New York City.

My dear Mr. Warner:-

Yours of June 30th and July 1st are in by this morning's mail. I will take the various points brought up in order.

GRILLES IN THE ADMINISTRATION BLDG. We first put these grilles in, and tried to camouflage them by means of paint, but they stuck out like sore thumbs, and were an offence to everybody who saw them. We have therefore taken them out, and left only four grilles, two at either end. As to dry rot there is nothing but concrete in this part of the building. I will refer the question of dry rot in concrete to the engineers, but it is my personal opinion that the concrete does not go under dry rot. As to foundation plan being sectional we did not build it that way though the architect's plans indicated. If we had followed the architect's plans there would have been no way to get at heating pipes, or water pipes except thru a trap door, (also not shown in the architect's plan), in each section of the foundations. We thought it best to have access to each section from adjoining sections so that work could go on underneath this floor without interfering with the rooms above. This rearrangement makes for complete ventilation under the whole building. If the architect had only shown the grilles on the elevations even in dotted lines I personally would have visualized their appearance much earlier, and possibly some modifications could have been worked out. As it now stands the 15" granite blocks, which are inserted in the spaces left for grilles, can be removed, and the grilles put back. I do not, however, believe that this will ever be necessary.

REGARDING REARRANGEMENT OF STAIRS. The foyer as shown in the architect's drawing measures 443 sq.ft., the central part 275 sq.ft., and there are two L shaped areas around the corner to the right and left as you come out of the main door. As redrawn there are 430 sq.ft. and clear rectangular space without any pockets. When one comes out of the auditorium door the head of the stairs can be reached by going slightly on the diagonal to either right or left. As the top of the stairs is at the further side of the foyer and away from the auditorium door I believe there is a minimum of danger of folks falling downstairs. A number of people studied the rearrangement of stairs before they were put in, and all have approved of the change. The architect's drawings called for three steps in the floor of the museum to get one to the landing outside of the museum door. Our rearrangement makes the landing and the museum floor come at the same level. The feature that I have not liked about the rearrangement is that the foot of the stairs on the ground floor is not apparent when one approaches the stairs from the north. If the College decides to make the south entrance of the building the main auditorium entrance this difficulty is entirely overcome.

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July 31st. 1925

While on the question of stairs now that the stage is cast, and its surroundings walls built, we feel that the stage for theatrical performances will be severely criticized. The only means of access to the stage except up over the front steps are down the narrow stairs from the unlighted, badly ventilated, dressing rooms in the apex of the roof of the north wing, or thru the two doors indicated at the back of the stage. These two doors unfortunately lead out into the north lecture room, but it is 6ft. above the floor of that lecture room. We suppose that the architect expects us to provide some kind of a removable ladder which at the best will make a very unsatisfactory approach for nervous actors to the stage.

CEILING OF THE AUDITORIUM I am sorry that I was supposed to have suggested trusses for the roof of the Administration building. I have not intended to do so. The scratch sketches sent were only intended to show the shape of the ceiling. How the roof trusses should be made to carry the roof we would leave with the engineers. Nor have we here intended to criticize the engineering part of the trusses as suggested by the architect. What we have said is that the truss is not Chinese, would be criticized by the Chinese, and that the effect obtained did not warrant the extra expense.

You have no doubt seen our recent correspondence in regard to the acoustics of this roof. Our experience with the Chapel in the Theological building is that acoustics are very bad. We have put in an experimental ceiling, made of paper supported on reeds, at such a height that the middle horizontal member of the truss is half exposed. This gives a typical Chinese ceiling arrangement, it also improves the acoustics of the roof, but it does not make them perfect. There have been some members of our local committee, who have felt more strongly about the acoustics than the writer, and in the correspondence he has tried to represent their feelings. The plan of stretching wire has been discussed out here, but we have been unable to obtain the exact specification as to the thickness of wire, the distance between the wire, and the way the wire should be made to run. Again I am sorry to have been misunderstood in regard to barreled ceiling. I do not know of any such in the P.U.M.C. Their auditorium is more of the shape than I have tried to describe above, namely, a flat central section with the sides sloping up from either side. They do not, however, show any horizontal beam across the room. We have also not tried to infer that a barrel ceiling is Chinese, we know of no such structure. I am, however, afraid that the room as designed will not give the magnificent Chinese effect which you hope for. The more I study Chinese interiors the more I am convinced that they are not adoptable to our ideas of large size rooms. Dr. Stuart has been asked to get a final decision in regard to this matter. We are ready to begin to build the forms for these beams now. I shall delay long enough to have a cable after Dr. Stuart's arrival to New York, but possibly not long enough to get a cable in reply to this letter. You have probably before this seen the sketches of the first floor of the Library building sent April 25th and I am sure you will not find that the open effects have been spoiled.

0676

Mr. F. H. Warner

- 3 -

July 31st, 1925.

The pagoda is to stand on a small hill, and already there are some trees near the base of it. We have been very careful not to deviate from the model.

Going back to the Administration building and the Library the windows as designed do not make any one here feel that the effect of the building has been spoilt. We here have still found no adequate means of making the windows as wide as shown in the drawing, which will be satisfactory. We have, however, made the uprights in the window frames lighter, so that it is probable that the glass area in the two types remains about the same. We do not here see how we could change back to 4 sash windows at any less cost than mentioned in our cable, and as mentioned there the structural difficulties would still remain.

You mention about receiving drawings of new plans more promptly as being one method of overcoming our difficulties. Some months ago we sent to Dr. North a full set of drawings of the Women's College dormitory. They were prepared by Mr. Hill and were his idea of what was necessary for adequately carrying on our work. Mr. Murphy has never delivered anything compared with these drawings. If he is to continue to do the University's work we think it would be worth while to insist that he deliver more complete drawings.

We appreciate very much your efforts in spending both your time and thought on our problems here, and we are sure the result will be a group of buildings of which the Trustees may be proud.

Congratulations on the marriage of your younger son. If this couple is as attractive as Lucien and his wife they will help to round out a very handsome family.

With the warmest regards to you and Mrs. Warner, the children and the grand-children,

Yours very sincerely,

*James G. Thompson*

0677

The package is to stand on a small hill, and already there are some trees near the base of it. We have been very careful not to ...

Being that the administration building and the library ... the window as ... the building ...

... the drawings of her plans were brought ... the ...

... very much your efforts in regarding ...

... on the ...

With ...

Yours very sincerely,

RECEIVED  
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SEP 9 1925  
JUNIOR COLLEGE

0678

PERING

# THE WARNER CHEMICAL COMPANY

415 LEXINGTON AVE. NEW YORK, N. Y.

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**TRANSFER**

NEW YORK

Messrs. Merle-Smith, Evans and Warner for the Finance Committee agree as follows:

Referring to Mr. Gibb's letter of September 25th in which Mr. Lund desires an adjustment of contract expiring December 31, 1925, we feel that the Trustees cannot judge of the merits of his demand and the matter should be referred to the Grounds and Buildings Committee for recommendations as to any adjustment necessary to satisfy Messrs. Lund, Gernow and Company's demands. The Finance Committee feels that Lund, Gernow and Company should stand by their contract and be paid according to the contract for work completed December 31, 1925. We have no way of knowing what work is in the course of completion and still unpaid for.

If the Grounds and Buildings Committee approve of a new contract with Mr. Lund on the basis of \$2,500.00 Mex. per month for a period of two years from January 1, 1926, the Finance Committee will approve such action. The contract also includes a cancellation clause of three months' notice by either party.

The Finance Committee feels at a loss to harmonize the above statement with the action taken in their meeting of September 16th, which was presented to the Committee at that time while President Stuart was here. Therefore, we feel that a new contract should be formulated by the Grounds and Building Committee and submitted to the Trustees for final approval.

We feel that Mr. Lund would best consult with the Grounds and Buildings Committee in all matters regarding his work and have the Grounds and Buildings Committee refer their recommendations to the Finance Committee for approval as they have all the facts in the case and should be able to give him a fair deal.

*Minutes meeting  
Nov 13*

0679

PEKING UNIVERSITY.

TRANSFER

November 13, 1925.

Memorandum for Mr. Franklin H. Warner.

Dr. North wished you to know, in connection with the correspondence and contract attached, that he had consulted Dr. Houghton of the China Medical Board regarding Mr. Lund's terms. Dr. Houghton expressed the opinion that Mr. Lund is perfectly fair and reasonable, and is not likely to gouge the University, but is out for a fair return, and that Mr. Gibb wants to cut it down below a fair return. Dr. Houghton, of course, does not know just how much Mr. Lund has had on the contract, but it is Dr. Houghton's opinion that Dr. Stuart's opinion should also be gotten on the matter.

Dr. North also consulted Mr. Black (formerly engineer and architect in China) who considers that the figure Mr. Lund has named, \$2,500. Mex. per month, entirely reasonable, but that having made a contract, he feels we should stand by it. The difficulty here, Dr. North would point out, is that we do not know how the final settlements will be made, as the contract is being cancelled by the dissolution of the firm while the job is still incompleated.

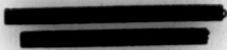
It would be Dr. North's hope that the Committee might find it feasible to decide on a general principle of adjustment, subject to Dr. Stuart's concurrence and approval, as otherwise, it would be necessary for the Committee to await word from the field on the various points listed on the attached memorandum headed "What we need to know", which would mean considerable delay, of course.

K. J. LINEHAN

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**THE WARNER CHEMICAL COMPANY**

415 LEXINGTON AVE. NEW YORK, N. Y.



**OFFICERS**  
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SO. CHARLESTON, W. VA.

NEW YORK Nov. 18, 1925

Dr. Eric M. North  
Peking University  
150 Fifth Avenue  
New York City

Dear Dr. North:

✓ Enclosed please find check of \$3,333.34 towards the  
Warner Gymnasium from Estelle Hynes Warner and Franklin  
Humphreys Warner.

*Receipt # 1440*

Sincerely yours,

*Franklin Warner*

NOV 19 1925  
*ck enc. 3,333.34*  
*Receipt made on 11/19/25*  
*filed you ok*

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0682

COPY FOR MR. E. A. EVANS.

PEKING

INDEXED

PEKING UNIVERSITY.

TRANSFER

November 20, 1925.

Mr. Franklin W. Warner,  
415 Lexington Avenue,  
New York City.

My dear Mr. Warner:

I have the carbon of your letter to Dr. Stuart regarding the adjustment on the contract with Lund, Bernow & Company. I think that you have been confused as to the contract referred to; the only contract under consideration is the original contract made in 1923 with Lund, Bernow & Company. Mr. Gibb is referring to that contract and not to the new contract that is being made with Mr. Lund personally. The following paragraph of your action is, therefore, not needed, and I am taking the liberty of eliminating it from the minutes, especially in view of the fact that the amount involved is about three times as much as Mr. Lund will receive on the basis of the contract we now have with him which is to begin on January first.

"If the Grounds and Buildings Committee approve of a new contract with Mr. Lund on the basis of \$2,500.00 Mex. per month for a period of two years from January 1, 1926, the Finance Committee will approve such action. The contract also includes a cancellation clause of three months' notice by either party."

I am sorry that I was unable to be at the meeting and clear the matter.

Cordially yours,

Secretary,  
Peking University.

EMN/L

0683

RECEIVED  
OBERLIN COLLEGE



Mr. Franklin Warner  
The Warner Chemical Company  
415 Lexington Ave.  
New York, N. Y.

Dear Frank:

Yours of the 17th instant with the blue print of gymnasium for Pekin University at hand. I am very favorably impressed with the design and provisions made in the proposed gymnasium. While the building is quite adequate for the present size of the student body, it will surely be too small if you are to have 1000 Or 1200 students.

The new idea which you mention of dirt floor with higher sides, I think altogether fantastic. The great Alumni Gym as Dartmouth College has proven rather definitely, I believe, the futility of enclosing great areas without floor. The track coach at Dartmouth, himself told me that his men were not able to train much in this part of the building because they experienced rheumatism. As a baseball diamond it is also unsatisfactory because of the light from the windows shining in the eyes of the men. Dartmouth also has a big floor.

The College of Wooster has practically abandoned the part of their gymnasium which was left with a high ceiling and dirt floor for track work. I am not sure that they have not recently floored this part over. The great Yost Field House at the University of Michigan is the best thing that I have seen with a dirt floor. They succeed in keeping it thoroughly warm and are constantly sprinkling the dirt or using something that settles the dust. They have to have a specially constructed floor for basket ball which is brought out during the season and stored away after basketball season is over. The superintendent of the building said that it was not very satisfactory and it is put up and removed at an annual cost of something like \$1,000.

The dirt idea for the floor is the outcome of the present craze for so-called natural activities instead of gymnastics. I am quite certain that where there are large numbers of students to handle, that it is a mistake to believe that as much can be accomplished by allowing

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every student to select some form of play activity that suits his whim and have no definite work of a disciplinary and body building style. Then too, a single room of the size which you have planned, can accommodate only a very small number in game activities, while in setting-up exercises, marching tactics, light apparatus and heavy apparatus as well, a class of 75 to 100 men could be kept busy with profit in the one room. I advise you to study this question very carefully before you attempt the dirt floor idea.

I shall be very glad to hear the outcome of your study and the decision which you reach.

Cordially yours,

(Signed) C. W. Savage

November 23, 1925

0685

every student to select some form of play activity  
that suits him and have no definite work of a  
classroom and body building style. When too, a simple  
room of the same work have planned, can accommodate  
only a very small number in some activities, while in  
setting-up exercises, making tables, light apparatus  
and heavy apparatus as well, a class of 75 to 100 men  
could be kept busy with profit in the one room. I advise  
you to study this question very carefully before you  
attempt the first floor plan.

I shall be very glad to hear the outcome of your  
study and the decision which you reach.

Cordially yours,

(Signed) G. W. Savage

November 22, 1925

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